

Petershill Partners

Operated by Goldman Sachs Asset Management

Full year 2022 Results Data Pack

PETERSHILL PARTNERS PLC

28 March 2023

Important Notice

Petershill Partners plc commenced conditional trading on the London Stock Exchange on 28 September, 2021, on which date the initial acquisition of the portfolio of Partner-firms by the Company was completed. The Company was incorporated in March 2021, but did not trade prior to the end of September 2021. In addition, for completeness and transparency, this document provides results for our interests in the Partner-firms in aggregate, including operating metrics for periods prior to the initial acquisition date, presented as if the Company's assets as at the time of the IPO had been owned by the Company during the historical period presented. The methodology applied here is consistent with that used in the Petershill Partners IPO Prospectus published by the Company on September 28, 2021.

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Alternative Performance Measures ("APMs")

Throughout this presentation, reference is made to adjusted measures which the Company considers to be alternative performance measures ("APMs") or Operating Metrics. As part of the initial acquisition of the portfolio of Partner-firms on 28 September 2021, the Company acquired interests in several trusts ("Issuers"), which previously issued \$350m of long term debt with a 5% coupon and a maturity date of 2039, which has been refinanced on 24 August 2022 with \$500m debt, the proceeds of which were used, in part, to pay off the prior \$350m secured debt. The \$500m debt was issued on an unsecured basis and the Company has fully guaranteed repayment of the debt. This consolidation results in reflecting all of the assets and liabilities of these entities in the consolidated statement of financial position and all of the income, investment gain and finance cost in the consolidated statement of comprehensive income. However, shareholder returns are only affected by the interests that the Company owns. The APM basis, which presents the financial information on a non IFRS basis, excluding the impact of the assets, liabilities, income, investment gain and finance cost which do not affect shareholder returns, aids shareholders in assessing their investment in the Company. The IFRS and APM basis numbers discussed and presented herein include significant 'unrealised' and non-cash items that include unrealised change in fair value of investments and it should be noted that while permitted, it is not the Company's core strategy to exit or realise these investments. Therefore, management results are also presented excluding the unrealised change in fair value of investments at fair value through profit and loss and related unrealised divestment fee. APMs are used by the Directors and the Operator to analyse the business and financial performance, track the Company's progress and help develop long-term strategic plans and they also reflect more closely the cash flow of the Company. The Directors believe that these APMs are used by investors, analysts and other interested parties as supplemental measures of performance and liquidity. Definitions of alternative performance measures can be found in the glossary within Appendix.

Key Operating Metrics

Key Operating Metrics

as of December 31, 2022

As at 31-Dec-2022 (in \$millions, Except as Noted)		Q4			FULL YEAR		
		2022	2021	(Δ%)	2022	2021	(Δ%)
Aggregate Partner-firm AUM	(\$bn)	283	234	21%	283	234	21%
Aggregate Fee-paying Partner-firm AUM	(\$bn)	194	158	23%	194	158	23%
Partner Blended Net Management Fee Rate	(%)	1.55%	1.59%	(4) bps	1.41%	1.54%	(13) bps
Implied Blended Partner-firm FRE Ownership ¹	(%)	13.6%	14.3%	(70) bps	13.5%	14.2%	(70) bps
Partner Net Management and Advisory Fees	(\$mm)	99	84	18%	342	307	11%
Management Fees	(\$mm)	89	78	14%	321	267	20%
Transaction and Advisory Fees	(\$mm)	10	6	67%	21	40	(48)%
Partner Fee Related Expenses	(\$mm)	(42)	(32)	31%	(129)	(95)	36%
Partner Fee Related Earnings (FRE)	(\$mm)	57	52	10%	213	211	1%
Partner Realised Performance Revenues (PRE)	(\$mm)	69	62	11%	132	129	2%
Partner Realised Investment Income	(\$mm)	8	8	(1)%	25	42	(40)%
Partner Distributable Earnings	(\$mm)	134	122	10%	370	382	(3)%
Partner FRE Margin	(%)	58%	60%	(2) pts	62%	69%	(7) pts
Partner Distributable Earnings Margin	(%)	76%	79%	(3) pts	74%	80%	(6) pts
Partner Realised PRE as a Percentage Partner Revenue	(%)	39%	40%	(1) pts	26%	27%	(1) pts
Partner Realised PRE Over Average Performance Fee Eligible AUM ²	(bps)	2.7 bps	3.4 bps	(0.7) bps	5.6 bps	7.7 bps	(2.1) bps
Additional Metrics (PHLL's Share)							
Partner Private Markets Accrued Carried Interest	(\$mm)	611	649	(6)%	611	649	(6)%
Investment Capital	(\$mm)	383	369	4%	383	369	4%

Totals May not add DUE to rounding.

1. Represents the Average Implied Blended Partner-firm FRE Ownership at 31-Dec-2021 and 31-Dec-2022. Excludes acquisitions made in 4Q 2022, if applicable.

2. Realised Performance Fee Revenues for the period divided by the Aggregate Average Performance Fee AuM. The Aggregate Performance Fee AuM Represents the average of the beginning and ending period stated.

Additional Operating Metrics

as of December 31, 2022

							QTD	YTD ³
As at 31-Dec-2022 (in \$millions, Except as Noted)		Dec-31-2022	Sep-30-2022	Jun-30-2022	Mar-31-2022	Dec-31-2021	(Δ%)	(Δ%)
Aggregate Partner-firm AUM	(\$bn)	283	282	266	266	234	0%	21%
Aggregate Fee-paying Partner-firm AUM	(\$bn)	194	189	184	184	158	3%	23%
Average Aggregate Fee-paying Partner-firm AUM ²	(\$bn)	178	169	159	153	142	5%	25%
Aggregate Performance Fee Eligible Partner-firm AUM	(\$bn)	259	256	241	241	208	1%	25%
Average Aggregate Performance Fee Eligible Partner-firm AUM ²	(\$bn)	236	220	204	187	167	7%	41%
Additional Metrics (PHLL's Share)								
Partner Private Markets Accrued Carried Interest	(\$mm)	611	644	700	710	649	(5)%	(6)%
Investment Capital	(\$mm)	383	398	395	369	369	(4)%	4%

Totals May Not Add Due to Rounding.

1. All AuM figures are based on a one-period (3-month) lag due to the timing of the financial information received by the Operator from the Partner-firms.

2. Average Aggregate AuM figures represent the twelve month mean at the start and each quarter end of the reporting period adjusted for acquisitions and disposals where applicable.

3. Percentage change relative to 31-Dec-2021.

IFRS Financials and Reconciliations

IFRS Results

Income Statement

For The Year Ended 31-Dec-2022 (In \$Millions, Except As Noted and Per Share Data)	APM Basis	Adjustments	IFRS Basis
Income			
Income from Investments in Partner-firms Derived from:			
Management Fee Income	213.2	(0.2)	213.0
Performance Fee Income	131.6	7.8	139.4
Investment Income	25.4	7.2	32.6
Interest Income from Investments in Money Market Funds	8.6	–	8.6
Total Income	378.8	14.8	393.6
Movement in Financial Assets and Liabilities Held At Fair Value			
Change in Fair Value of Investments At Fair Value Through Profit or Loss	(776.5)	(30.2)	(806.7)
Total Investment Gain / Loss	(776.5)	(30.2)	(806.7)
Expenses			
Board of Directors' Fees and Expenses	(1.5)	–	(1.5)
Operator Charge	(27.8)	–	(27.8)
Other Operating Expenses	(14.4)	–	(14.4)
Unrealised Divestment Fee Credit	0.9	–	0.9
Total Expenses	(42.8)	–	(42.8)
Operating Profit for the Period	(440.5)	(15.4)	(455.9)
Finance Income / Expense			
Finance Cost	(45.6)	–	(45.6)
Movement in Payable to Petershill Funds	–	15.4	15.4
Change in Liability for Tax Receivables Agreement	(19.0)	–	(19.0)
Total Finance Expense	(64.6)	15.4	(49.2)
Loss for the Period Before Tax	(505.1)	–	(505.1)
Tax Credit	52.2	–	52.2
Loss for the Period After Tax	(452.9)	–	(452.9)
Loss and Total Comprehensive Expense for the Period	(452.9)	–	(452.9)
Loss and Total Comprehensive Expense Attributable to:			
Equity Holders of the Company	(452.9)	–	(452.9)
Earnings Per Share			
Proforma Earnings Per Share (Cents)	(39.4)	–	(39.4)
No of Shares in Issue At Period End	1,135,399,597		1,135,399,597

Totals May Not Add Due to Rounding.

2022 NOTES

Presenting the financial information on a non IFRS basis, excluding the impact of the assets, liabilities, income and finance cost for which the Group does not have the exposure to, aids shareholders in assessing their investment in the Group. This use of the non IFRS basis is consistent with how performance is reviewed by the Board, the Operator and other stakeholders.

- 1 Includes a one time charge of \$17m related to the extinguishment of the \$350m of long term debt.
- 2 Under IFRS, the group is required to consolidate certain entities relating to the \$350m of debt that it does not wholly own. This consolidation results in reflecting certain assets, liabilities, income and finance cost in the financial statements that the shareholders do not have exposure to. The \$350m debt was refinanced on 24 August 2022.

1
2

IFRS Results

Balance Sheet

As At 31-Dec-2022 (In \$Millions, Except As Noted and Per Share Data)			
	APM Basis	Adjustments	IFRS Basis
Non-Current Assets			
Investments At Fair Value Through Profit or Loss	4,958.9	–	4,958.9
Deferred Tax Asset	44.0	–	44.0
Current Assets			
① Investments At Fair Value Through Profit or Loss (Money Markets)	483.4	–	483.4
Cash and Cash Equivalents	97.6	–	97.6
Trade and Other Receivables	138.2	–	138.2
Total Assets	5,722.1	–	5,722.1
Non-Current Liabilities			
Liability to Petershill Funds	–	–	–
Unsecured Notes Payable	493.2	–	493.2
Notes Payable	–	–	–
② Deferred Payment Obligations	50.0	–	50.0
③ Liability for Tax Receivables Agreement	177.2	–	–
Fee Payable On Divestment of Investments	44.3	–	44.3
Deferred Tax Liability	–	–	–
Current Liabilities			
Trade and Other Payables	29.7	–	29.7
Deferred Payment Obligations	189.9	–	189.9
Interest Payable	10.0	–	10.0
Liability for Tax Receivables Agreement	8.5	–	8.5
Total Liabilities	1,002.8	–	1,002.8
Equity			
Share Capital	11.4	–	11.4
Share Premium	3,346.7	–	3,346.7
Other Reserve	1,689.6	–	1,689.6
Capital Redemption Reserve	0.3	–	0.3
Retained Earnings	(328.7)	–	(328.7)
Total Shareholders' Equity	4,719.3	–	4,719.3
Number of Shares in Issue At Period End	1,135,399,597		1,135,399,597
Book Value Per Share (Cents) ¹	415.6		415.6
Book Value Per Share (Pence) ²	343.6		343.6

Totals May Not Add Due to Rounding.

1. ¢ refers to USD cents. 2. p refers to pence sterling. Exchange rate as at 31-Dec-2022; 1 GBP = 1.2098 USD.

2022 NOTES

Under IFRS, the group is required to consolidate certain entities relating to the \$350m of debt that it does not wholly own. This consolidation results in reflecting certain assets, liabilities, income and finance cost in the financial statements that the shareholders do not have exposure to. The \$350m debt was refinanced on 24 August 2022.

Presenting the financial information on a non IFRS basis, excluding the impact of the assets, liabilities, income and finance cost for which the Group does not have the exposure to, aids shareholders in assessing their investment in the Group. This use of the non IFRS basis is consistent with how performance is reviewed by the Board, the Operator and other stakeholders.

- ① Represents cash equivalents in money markets
- ② Remaining payables under acquisition agreements with partner-firms
- ③ Payable to GSAM's private funds as part of the initial IPO agreement; this represents the present value of 75% of the potential tax savings to the Company – 25% of which are retained by Petershill Partners

IFRS Results

Statement of Cash Flows

	APM Basis	Adjustments	IFRS Basis
For The Year Ended 31-Dec-2022 (In \$Millions, Except as Noted and Per Share Data)			
Cash Flows from Operating Activities			
Operating Profit / Loss for the Period Before Tax	(505.1)	–	(505.1)
Adjustments to Reconcile Operating Loss for the Financial Period to Net Cash Used in Operating Activities:			
Finance Expense	64.6	(15.4)	49.2
¹ Purchase of Investments in Money Market Funds	(1,051.4)	–	(1,051.4)
Sale of Investments in Money Market Funds	1,021.1	–	1,021.1
Reinvestment of Income from Investments in Partner-firms	(42.4)	(0.2)	(42.6)
Movement in Financial Assets and Liabilities Held At Fair Value Through Profit and Loss	776.5	30.2	806.7
Movement in Trade and Other Receivables	(82.0)	22.9	(59.1)
Movement in Trade and Other Payables	3.8	–	3.8
Movement in Liability to Petershill Funds	–	–	–
Movement in Fee Payable On Divestment of Investments	(0.9)	–	(0.9)
Taxes Paid	(4.4)	–	(4.4)
Net Cash Inflow from Operating Activities	179.8	37.5	217.3
Cash Flows from Investing Activities			
² Purchase of Investments At Fair Value Through Profit or Loss	(59.6)	–	(59.6)
Payments to Partner-firms Towards Deferred Payment Obligations	(90.1)	–	(90.1)
Capital Proceeds Received	6.7	–	6.7
Net Cash Outflow from Investing Activities	(143.0)	–	(143.0)
Cash Flows from Financing Activities			
Issue of Shares (Net of Share Issue Costs Deducted from Proceeds)	–	–	–
Payment of Share Issuance Costs	(5.7)	–	(5.7)
Share Repurchases	(50.0)	–	(50.0)
Dividends Paid	(70.3)	–	(70.3)
Proceeds from Unsecured Notes	500.0	–	500.0
Repayment of Notes Payable	(350.0)	–	(350.0)
Payment of Transaction Costs Related to Debt Issuance and Repayment	(8.1)	–	(8.1)
Interest Expense Payments	(23.8)	(4.0)	(27.8)
Extinguishment of Liability to Petershill Funds	–	(89.6)	(89.6)
Net Cash Outflow from Financing Activities	(7.9)	(93.6)	(101.5)
Net Increase in Cash and Cash Equivalents During the Period	28.9	(56.1)	(27.2)
Cash and Cash Equivalents At the Beginning of the Period	68.7	56.1	124.8
Cash and Cash Equivalents At the End of the Period	97.6	–	97.6

Totals May Not Add Due to Rounding.

2022 NOTES

Under IFRS, the group is required to consolidate certain entities relating to the \$350m of debt that it does not wholly own. This consolidation results in reflecting certain assets, liabilities, income and finance cost in the financial statements that the shareholders do not have exposure to. The \$350m debt was refinanced on 24 August 2022.

Presenting the financial information on a non IFRS basis, excluding the impact of the assets, liabilities, income and finance cost for which the Group does not have the exposure to, aids shareholders in assessing their investment in the Group. This use of the non IFRS basis is consistent with how performance is reviewed by the Board, the Operator and other stakeholders.

- ¹ Represents short-term cash position
- ² Represents the amount funded for investments in Partner-firms

IFRS to non-IFRS reconciliation

Reconciliation of Adjusted Profit to IFRS

For the Year Ended 31-Dec-2022 (in \$Millions, Except as Noted and per Share Data)	
Adjusted Profit After Tax	272.6
+ Movement in Financial Assets and Liabilities Held at Fair Value	(776.5)
+ Unrealised Divestment Fee Credit	0.9
+ Non Recurring Expenses ¹	(18.5)
+ Change in Liability for Tax Receivables Agreement	(19.0)
+ Adjustment for Tax and Tax Related Expenses ²	87.6
IFRS Loss for the Period After Tax	(452.9)

Totals May Not Add Due to Rounding

1. Includes \$17.3m related to the extinguishment of Notes payable and issuance of Unsecured Notes and \$1.2m in connection with the IPO.

2. Includes deferred tax expense / credit related to movement in financial assets and liabilities held at fair value.

Glossary of Terms

Glossary

Alternative Performance Measures

Metric	Definition
Acquisitions	The Company's strategy is to combine organic growth of existing Partner-firms with acquisitions of additional Partner-firm stakes. 2022 guidance for acquisitions is \$100-300m across 3-6 transactions.
Adjusted EBIT	Adjusted EBIT is an Alternative Performance Metric and a key measure of profitability. It is defined as the sum of revenues including other income and expenses before net finance result and before income taxes
Admission	The admission of the Company's ordinary shares to the premium listing segment of the Official List of the FCA and to trading on London Stock Exchange plc's main market for listed securities on 1 October 2021
Aggregate Partner-firm AuM	Aggregate Partner-firm AuM is defined as the sum of (a) the net asset value of the Partner-firms' underlying funds and investment vehicles, and in most cases includes co-investment vehicles, GP commitments and other non-fee paying investment vehicles and (b) uncalled commitments from these entities, as reported by the Partner-firms to the Operator from time to time and aggregated by the Operator without material adjustment. This is an aggregated figure across all Partner-firms and includes Partner-firm AuM outside of the Company's ownership interest in the Partner-firms. The Operator and the Directors consider Aggregate Partner-firm AuM to be a meaningful measure of the size, scope and composition of the Partner-firms, as well as of their capital raising activities. The Operator uses Aggregate Partner-firm AuM to inform operating, budgeting and re-investment decisions.
Aggregate Fee-paying AuM	Aggregate Fee-paying AuM is defined as the portion of Aggregate Partner-firm AuM for which Partner-firms are entitled to receive management fees, as reported by the Partner-firms to the Operator. The principal difference between Aggregate FP AuM and Aggregate Partner-firm AuM is that Aggregate FP AuM typically excludes co-investment on which Partner-firms generally do not charge fees and, to a lesser extent, fund commitments in Partner-firm funds (i) on which fees are only earned on investment, rather than from the point of commitment and (ii) where capital has been raised but fees have not yet been activated. This may also include legacy assets where fees are no longer being charged. The Operator and the Directors consider Aggregate Fee-paying AuM to be a meaningful measure of the Partner-firms' capital base upon which they earn management fees and use the measure in assessing the management fee-related performance of the Partner-firms and to inform operating, budgeting and re-investment decisions.
Aggregate Performance Fee Eligible Partner-firm AuM	The amount of Aggregate Partner-firm AuM that is eligible for carried interest.
AuM and Associated Data	The data presented in this document for the following key operating metrics reflects AuM data reported to the Operator on a three-month lag. This three-month data lag is due to the timing of the financial information received by the Operator from the Partner-firms, which generally require at least 90 days following each period end to present final financial information to the Operator. The key operating metrics reflected on a three-month lag are: Aggregate Partner-firm AuM, Aggregate FP Partner-firm AuM, Average Aggregate FP Partner-firm AuM, Aggregate Performance Fee Eligible Partner-firm AuM, Average Aggregate Performance Fee Eligible Partner-firm AuM, Partner Blended Net Management Fee Rate, Implied Blended Partner-firm FRE Ownership, Investment Capital. In respect of Investment Capital, the data may be adjusted for any known valuation impacts following the reporting date of the information received from the Partner-firms.
Book Value	Total Shareholders' equity

Glossary

Alternative Performance Measures

Metric	Definition
Book Value per Share	Total Shareholders' equity divided by Ordinary Shares Outstanding at the end of the period
Implied Blended Partner-firm FRE Ownership, Including New Acquisitions	The weighted average of Petershill's ownership stake in the Partner-firms' management fee-related earnings and is calculated based on the contribution of Aggregate FP AuM from Partner-firms at the end of the period. It will therefore be expected to change to some degree from period to period based on the contribution to Aggregate Fee-paying AuM of each Partner-firm at the end of the period, even if the actual ownership of each underlying Partner-firm does not change.
Implied Blended Partner-firm FRE Ownership, Excluding New Acquisitions	Implied Blended Partner-firm FRE Ownership is defined as the weighted average of the Company's ownership stake in the Partner-firms' management fee-related earnings and is calculated based on the contribution of average Aggregate FP AuM from Partner-firms in each period. It will therefore be expected to change to some degree from period to period based on the contribution to average Aggregate FP AuM of each Partner-firm, even if the actual ownership of each underlying Partner-firm does not change. Excludes new acquisitions where Petershill has not yet started to receive or have only received partial period amounts of Partner Net Management and Advisory Fees. The Operator and the Directors consider Implied Blended Partner-firm FRE Ownership to be a meaningful measure of the composition of the Company's investments.
Average Implied Blended Partner-firm FRE Ownership at 30-Jun-2021 and 30-Jun-2022, Excluding New Acquisitions	The average of the weighted average of Petershill's ownership stake in the Partner-firms' management fee-related earnings at the beginning and end of the period and is calculated based on Petershill's ownership stake in the Partner-firms' management fee-related and the contribution of Aggregate FP AuM from Partner-firms, both at the beginning and the end of the period. It will therefore be expected to change to some degree from period to period based on the contribution to Aggregate Fee-paying AuM of each Partner-firm at the beginning and the end of the period, even if the actual ownership of each underlying Partner-firm does not change. Excludes new acquisitions where Petershill has not yet started to receive or have only received partial period amounts of Partner Net Management and Advisory Fees.
Investment Capital	Investment Capital is defined as the sum of the reported value of the balance sheet investments from the Partner-firms. The Operator and the Directors consider Investment Capital to be a meaningful measure of the performance of the Partner-firms' balance sheet investments and potential future Partner Realised Investment Income. The Operator therefore uses Investment Capital to assess future expected Partner Realised Investment Income and inform operating, budgeting and re-investment decisions.
Ownership Weighted AuM	Ownership weighted AUM represents Petershill's ownership stake of each Partner-firms' Aggregate Partner-firm AuM.
Ownership Weighted Fee-paying AuM	Ownership weighted Fee-paying AUM represents on Petershill's ownership stake of each Partner-firms' Aggregate Fee-paying AuM.
Partner Blended Net Management Fee Rate	Partner Blended Net Management Fee Rate is defined as Partner Net Management and Advisory Fees for the period divided by the average Aggregate Fee-paying AuM weighted for the Company's ownership interests in each Partner-firm. The average Aggregate Fee-paying AuM is calculated as the mean of the Aggregate Fee-paying AuM at the start and the end of the reporting period. Excludes new acquisitions where the Company has not yet started to receive or have only received partial period amounts of Partner Net Management and Advisory Fees. The Operator and the Directors consider Partner Blended Net Management Fee Rate to be a key metric in assessing the Company's overall management fee-related performance.

Glossary

Alternative Performance Measures

Metric	Definition
Partner Distributable Earnings and Partner Distributable Earnings Margin	Partner Distributable Earnings is defined as the sum of Partner FRE, Partner Realised Performance Revenues and Partner Realised Investment Income. Partner Distributable Earnings Margin is defined as Partner Distributable Earnings divided by the sum of Partner Net Management and Advisory Fees, Partner Realised Performance Revenues and Partner Realised Investment Income. The Operator and the Directors consider Partner Distributable Earnings and Partner Distributable Earnings Margin to be meaningful measures of the overall performance of the Partner-firms and key performance indicators of the Company's total income from investments in management companies. The Operator uses this metric to analyse and test dividends received from the Partner-firms, as well as to inform operating, budgeting and re-investment decisions. These measures reflect any contractual margin protections or revenue share interests that the Company may have with the Partner-firms, which means that the Partner Distributable Earnings Margin may differ from the margins achieved by other shareholders or partners of the Partner-firms.
Partner Fee-Related Earnings (FRE) and Partner FRE Margin	Partner FRE is defined as Partner Net Management and Advisory Fees, less the Partner-firms' operating expenses and fixed and bonus compensation (but not performance fee-related expenses) allocable to the Company's share of Partner Net Management and Advisory Fees, as reported by the Partner-firms to the Operator, and subject to applicable contractual margin protections in respect of certain Partner-firms. Partner FRE Margin is defined as Partner FRE divided by Partner Net Management and Advisory Fees. The Operator and the Directors consider Partner FRE and Partner FRE Margin to be meaningful measures of the management fee-related earnings of the Partner-firms and key performance indicators of the Company's income from investments in management companies derived from management fee income. The Operator uses this metric to analyse and test dividends received from the Partner-firms, as well as to inform operating, budgeting and re-investment decisions.
Partner FRE concentration by Largest Fund	Partner FRE concentration by largest fund is calculated as estimated FRE from the largest fund divided by total FRE
Partner-firms	Partner-firms is defined as the alternative asset managers in which Petershill Partners own non control ownership positions
Partner-firm Funds	Partner-firm funds is defined as the Company's exposure to the number of underlying Partner-firm funds
Partner Net Management and Advisory Fees	Partner Net Management and Advisory Fees is defined as the Company's aggregate proportionate share of the Partner-firms' net management fees (as reported by the Partner-firms to the Operator), including monitoring and advisory fees, payable by the Partner-firms' funds to their respective Partner-firms for the provision of investment management and advisory services. The Operator and the Directors consider Partner Net Management and Advisory Fees to be a meaningful measure of the management fee-related performance of the Partner-firms, and the Operator uses this metric to analyse and test income received from the Partner-firms and to inform operating, budgeting and re-investment decisions.
Partner Private Markets Accrued Carried Interest	Partner Private Markets Accrued Carried Interest is defined as the Company's proportionate share of the Partner-firms' balance sheet accrued carry (as reported by the Partner-firms to the Operator) and represents the Company's proportionate share of the accumulated balance of unrealised profits from the Partner-firms' funds. The Operator and the Company consider Partner Accrued Carried Interest to be a meaningful measure of the performance of the private markets Partner-firms and potential future private markets Partner Realised Performance Revenues. Absolute return performance fees are not accrued and are instead realised annually. The Operator uses Partner Accrued Carried Interest to assess future expected carried interest payments and inform operating, budgeting and re-investment decisions. This key operating metric reflects data reported to the Operator on a three-month lag.

Glossary

Alternative Performance Measures

Metric	Definition
Partner Realised Investment Income	Partner Realised Investment Income is defined as the Company's aggregate proportionate share of Partner-firm earnings resulting from the realised gains and losses or any distributed income from the investments held on Partner-firms' balance sheets, as reported by the Partner-firms to the Operator. Partner Realised Investment Income is also realised by the Company through a limited number of direct stakes in certain Partner-firms' funds. Realised Investment Income includes income that has been realised but not yet paid, as well as amounts that are realised and either fully or partially reinvested. The Company's share of the Partner-firms' investment and balance sheet income will be lower than its share of the Partner-firms' management fee-related earnings because the Company's ownership stake in the Partner-firms' investment and balance sheet income is lower than its ownership stake in the Partner-firms' management fee-related earnings. The Operator and the Directors consider Partner Realised Investment Income to be a meaningful measure of the investment performance of certain assets held by the Partner-firms and key performance indicator of the Company's income from investments in management companies derived from investment income. The Operator uses this metric to analyse and test dividends received from the Partner-firms, as well as to inform operating, budgeting and re-investment decisions.
Partner Realised Performance Revenues	Partner Realised Performance Revenues is defined as the Company's aggregate proportionate share of the Partner-firms' realised carried interest allocations and incentive fees payable by the Partner-firms' funds to their respective Partner-firms, less any realised performance fee-related expenses of the Partner-firms allocable to the Company's share of performance fee-related revenues, as reported by the Partner-firms to the Operator. The Company's share of the Partner-firms' performance fee-related earnings will be lower than its share of the Partner-firms' management fee-related earnings because the Company's ownership stake in the Partner-firms' performance fee-related earnings is lower than its ownership stake in the Partner-firms' management fee-related earnings. The Operator and the Directors consider Partner Realised Performance Revenues to be a meaningful measure of the performance fee-related earnings of the Partner-firms and key performance indicator of the Company's income from investments in management companies derived from performance fee income. The Operator uses this metric to analyse and test dividends received from the Partner-firms, as well as to inform operating, budgeting and re-investment decisions.
Partner Revenues	Partner Revenues is defined as the sum of Partner Net Management and Advisory Fees, Partner Realised Performance Revenues and Partner Realised Investment Income. The Operator and the Directors consider Partner Revenues to be a meaningful measure of the overall performance of the Partner-firms. The Operator uses this metric to inform operating, budgeting and re-investment decisions.
Petershill Funds	The Petershill Funds refers to the following entities: - Petershill II L.P. and Petershill II Offshore L.P., Petershill Private Equity L.P., Petershill Private Equity Offshore L.P., Vintage VII L.P. and related entities and certain co-investment vehicles.
Weighted Average Capital Duration	Weighted Average Capital Duration is a key measure of the long term, locked-up capital of Aggregate Fee-paying Partner-firm AuM. It is defined as the average life of the underlying Partner-firm funds weighted based on Fee-Paying AuM.

Glossary

Alternative Performance Measures

Metric	Definition			
Net Cash Position at End of Period	Cash and cash equivalents ^{APM basis} plus investments in money markets less deferred payment obligations and long term debt			
			FY 2022	FY 2021
	Cash and Cash Equivalents ^{APM basis}	(\$mm)	97.6	68.7
	Investments in Money Market Funds at Fair Value Through Profit or Loss (Money Markets)	(\$mm)	483.4	453.1
	Notes Payable (Gross)	(\$mm)	-	(350.0)
	Unsecured Notes Payable		(500.0)	-
	Deferred Payment Obligations	(\$mm)	(239.9)	(208.2)
	Net Cash Position at End of Period	(\$mm)	(158.9)	(36.4)
Book Value	Total Shareholders' Equity			
			FY 2022	FY 2021
	Total Shareholders' Equity	(\$mm)	4,719.3	5,295.8
Book Value per Share	Total Shareholders' Equity Divided by Ordinary Shares Outstanding at the End of the Period			
			FY 2022	FY 2021
	Total Shareholders' Equity	(\$mm)	4,719.3	5,295.8
	Number of Shares in Issue at Period End	(#)	1,135,399,597	1,156,696,029
	Book Value per Share	(cents)	415.6	457.8

Glossary

Alternative Performance Measures

Metric	Definition		
Adjusted Earnings Before Interest and Tax (EBIT)	Sum of total income ^{APM basis} and expenses excluding non-recurring charges before net finance result and before income taxes and unrealised divestment fee		
			FY 2022
	Total Income ^{APM basis}	(\$mm)	378.8
	Board of Directors' Fees and Expenses	(\$mm)	(1.5)
	Operator Charge	(\$mm)	(27.8)
	Other Operating Expenses	(\$mm)	(14.4)
	Non-recurring Operating Expenses	(\$mm)	1.2
	Adjusted Earnings Before Interest and Tax (EBIT)	(\$mm)	336.3
Adjusted EBIT Margin	Adjusted EBIT Divided by APM Basis Total Income		
			FY 2022
	Total Income ^{APM basis}	(\$mm)	378.8
	Adjusted EBIT	(\$mm)	336.3
	Adjusted EBIT Margin	(%)	89%

Glossary

Alternative Performance Measures

Metric	Definition		
Adjusted Earnings Before Tax (EBT)	Sum of total income ^{APM basis} and expense excluding deferred divestment fee, deferred income tax on unrealised gains and losses and non-recurring charges		
			FY 2022
	Total Income ^{APM basis}	(\$mm)	378.8
	Board of Directors' Fees and Expenses	(\$mm)	(1.5)
	Operator Charge	(\$mm)	(27.8)
	Other Operating Expenses	(\$mm)	(14.4)
	Interest Expense	(\$mm)	(45.6)
	Non-recurring Operating Expenses	(\$mm)	1.2
	Non-recurring Charges Related to Financing	(\$m)	17.3
	Adjusted Earnings Before Tax (EBT)	(\$mm)	308.0
Tax and Tax Related Expenses	The current tax resulting from total income ^{APM basis} plus the expected payment under the tax receivables agreement		
			FY 2022
	Current Tax	(\$mm)	(4.2)
	Expected Payment Under the Tax Receivables Agreement	(\$mm)	(31.2)
	Tax and Tax Related Expenses	(\$mm)	(35.4)

Glossary

Alternative Performance Measures

Metric	Definition		
Adjusted Tax and Tax Related Expense Rate	The tax and related expenses divided by the adjusted profit less tax and tax related expense		
			FY 2022
	Tax and Tax Related Expense	(\$mm)	(35.4)
	Adjusted EBT and Tax Related Expenses	(\$mm)	308.0
	Adjusted Tax and Tax Related Expense Rate	(%)	(11.5)%
Adjusted profit after tax	Sum of total income ^{APM basis} and expense excluding unrealised divestment fee, deferred income tax on unrealised gains and losses and non-recurring charges and including tax and related expenses under the tax receivables agreement		
			FY 2022
	Total Income ^{APM basis}	(\$mm)	378.8
	Board of Directors' Fees and Expenses	(\$mm)	(1.5)
	Operator Charge	(\$mm)	(27.8)
	Other Operating Expenses	(\$mm)	(14.4)
	Interest Expense	(\$mm)	(45.6)
	Non-recurring Operating Expenses	(\$mm)	1.2
	Tax and Tax Related Expenses	(\$mm)	(35.4)
	Non-recurring Charges Related to Financing	(\$mm)	17.3
	Adjusted Profit After Tax and Tax Related Expenses	(\$mm)	272.6

Glossary

Alternative Performance Measures

Metric	Definition		
Adjusted Earnings per Share (EPS)	Adjusted profit after tax divided by weighted average number of ordinary shares in issue		
			FY 2022
	Adjusted Profit After Tax	(\$mm)	272.6
	Ordinary Shares in Issue at 31 December 2022	(#)	1,150,241,568
	Adjusted Earnings per Share (EPS)	(cents)	23.7
Proforma Earnings per Share (EPS)	Profit attributable to equity holders of the company divided by ordinary shares in issue at 31 December 2022		
			FY 2022
	Profit Attributable to Equity Holders of the Company	(\$mm)	(452.9)
	Ordinary Shares in Issue at 31 December 2022	(#)	1,135,399,597
	Proforma Earnings per Share (EPS)	(cents)	(39.9)
Free Cash Flow	The net cash flow from operating activities less purchase of investments in money market funds and sale of investments in money market funds as a percent of adjusted EBIT		
			FY 2022
	Net Cash Flow from Operating Activities	(\$mm)	179.8
	Purchase of Investments in Money Market Funds	(\$mm)	1,051.4
	Sale of Investments in Money Market Funds	(\$mm)	(1,021.1)
	Reinvestment of Income from Investment in Partner-firms	(\$mm)	42.4
	Adjusted Net Cash Flow from Operating activities	(\$mm)	252.5
	Adjusted EBIT	(\$mm)	336.3
	Free Cash Flow	%	75%

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